Cabinet



Title of Report:	Revenues Collection Performance and Write-Offs				
Report No:	CAB/FH/17/067				
Report to and date:	Cabinet		12 December 2017		
Portfolio holder:	Councillor Stephen Edwards Portfolio Holder for Resources and Performance Telephone: 07904 389982 Email: <u>stephen.edwards@forest-heath.gov.uk</u>				
Lead officer:	Rachael Mann Assistant Director (Resources and Performance) Telephone: 01638 719245 Email: <u>rachael.mann@westsuffolk.gov.uk</u>				
Purpose of report:	To consider the current revenue collection performance and to consider writing off outstanding debts, as detailed in the exempt appendices.				
	 appendices to this report be approved, as follows: 1. Exempt Appendix 1: Council Tax totalling £7,821.12 2. Exempt Appendix 2: Overpayment of Housing Benefit totalling £15,164.45 				
Key Decision: (Check the appropriate box and delete all those that <u>do not</u> apply.)	Is this a Key Decision and, if so, under which definition? Yes, it is a Key Decision - No, it is not a Key Decision -				
The decisions made as	be actioned until	five cle	ll usually be published within ar working days have Plan.		
Consultation: Leade Resou		rship Team and the Portfolio Holder for rces and Performance have been ted with on the proposed write-offs.			
Alternative option(s)): See pa	aragraph	ragraphs 2.1 and 2.2		
Implications:	implications?				
<i>Are there any financia</i> <i>If yes, please give deta</i>		Yes ⊠			
Are there any staffing					
If yes, please give deta	-				
Are there any ICT imply yes, please give details	lications? If	Yes 🗆	No 🖂		

Are there any lena				
Are there any legal and/or policy <i>implications? If yes, please give</i> <i>details</i> <i>Are there any</i> equality <i>implications?</i>		Yes ⊠ No □ The recovery procedures followed have been previously agreed; writing off uncollectable debt allows staff to focus recovery action on debt which is recoverable. Yes ⊠ No □		
If yes, please give details		 The application of predetermined recovery procedures ensures that everybody is treated consistently. Failure to collect any debt impacts on either the levels of service provision or the levels of charges. All available remedies are used to recover the debt before write off is considered. The provision of services by the Council applies to everyone in the area. 		
Risk/opportunity assessment:		(potential hazards or opportunities affecting corporate, service or project objectives)		
Risk area	Inherent level of risk (before controls)	Controls	Residual risk (after controls)	
	Low/Medium/ High*		Low/Medium/ High*	
			Low/Medium/ Thyn	
Debts are written off which could have been collected.	Medium	Extensive recovery procedures are in place to ensure that all possible mechanisms are exhausted before a debt is written off.	Low	
which could have been collected.		procedures are in place to ensure that all possible mechanisms are exhausted before a	Low	
which could have been collected. Ward(s) affected Background pape (all background p	: ers: papers are to be website and a link	procedures are in place to ensure that all possible mechanisms are exhausted before a debt is written off. All wards will be all None	Low	

1. Key issues and reasons for recommendation(s)

- 1.1 The Revenues Section collects outstanding debts in accordance with either statutory guidelines or Council agreed procedures.
- 1.2 When all these procedures have been exhausted the outstanding debt is written off using the delegated authority of the Head of Resources and Performance for debts up to £2,499.99 or by Cabinet for debts over £2,500.00.
- 1.3 It is best practice to monitor the recovery procedures for outstanding debts regularly and, when appropriate, write off irrecoverable debts.
- 1.4 Provision for irrecoverable debts is included both in the Collection Fund and the General Fund and writing off debts that are known to be irrecoverable ensures that staff are focussed on achieving good collection levels in respect of the recoverable debt.

2. Alternative options

- 2.1 The Council currently uses the services of the ARP Enforcement Agency to assist in the collection of business rates and Council Tax and also has on line tracing facilities. It is not considered appropriate to pass the debts on to another agency.
- 2.2 It should be noted that in the event that a written-off debt become recoverable, the amount is written back on, and enforcement procedures are re-established. This might happen, for example, if someone has gone away with no trace, and then they are unexpectedly 'found' again, through whatever route.

3. Financial implications and collection performance

- 3.1 Provision is made in the accounts for non-recovery but the total amounts to be written off are as follows with full details shown in Exempt Appendices 1 & 2.
- 3.2 As at 31st October 2017, the total National Non Domestic Rates (NNDR) billed by Anglia Revenues Partnership on behalf of Forest Heath District Council (as the billing Authority) is £24.7m per annum. The collection rate as at 31st October 2017 was 64.67% against a profiled target of 63.63%
- 3.3 As at 31st October 2017, the total Council Tax billed by Anglia Revenues Partnership on behalf of Forest Heath District Council (includes the County, Police and Parish precept elements) is £29m per annum. The collection rate as at

31st October 2017 was 64.89% against a profiled target of 65.36%.